

HEALTH AND CARE GOVERNANCE IN HILLINGDON

Relevant Board Member(s)	All Hillingdon health and care partners
Organisation	Hillingdon Clinical Commissioning Group Central and North West London NHS Foundation Trust The Hillingdon Hospitals NHS Foundation Trust Hillingdon Primary Care Confederation H4ALL
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Papers with report	Health and care governance in Hillingdon

1. HEADLINE INFORMATION

Summary	This paper provides an update to the Health and Wellbeing Board on the development of governance and partnership arrangements in Hillingdon in the context of the NHS Long Term Plan.
Contribution to plans and strategies	The arrangements in this paper contribute to the following plans and strategies: <ul style="list-style-type: none">• The NHS Long Term Plan• The NHS COVID-19 Recovery Plan• The Hillingdon Hospitals Clinical Services Strategy and OBC for hospital redevelopment• Hillingdon Joint Health and Wellbeing Strategy• Better Care Fund
Financial Cost	Not applicable to this paper
Relevant Policy Overview & Scrutiny Committee	External Services Select Committee
Ward(s) affected	All

2. RECOMMENDATION

That the Health and Wellbeing Board supports the governance structure set out with the HHCP Health and Care Delivery Board working to ensure that care is integrated at an operational level across the Borough, reporting to the Health and Wellbeing Board (and to sovereign governing bodies).

3. INFORMATION

The publication of the NHS Long Term Plan set out a future model of integrated governance and accountability at three population levels:

1. Integrated Care System (e.g., NW London)
2. Integrated Care Partnership or “place” (e.g., Hillingdon)
3. Neighbourhood (e.g., Hayes and Harlington)

The NW London single Integrated Care System (ICS) encompasses health and local authority health related services. Whilst there is no legislation directing these changes, as an ICS we are establishing a Partnership Board with senior NHS representation alongside LA CEO, DASS and Director of Public Health membership. The ICS will set strategic context, share best practice and undertake assurance with a focus on reducing inequalities experienced by our residents. Wherever possible, decisions about care delivery will be taken at Borough-level.

In order to support the move towards a NW London Integrated Care System, the 8 CCGs are voting on a proposal to merge into a single NW London CCG. This will enable a consistent strategic commissioner function within the ICS and support the development of integrated borough-based working (the ICPs). There will continue to be a CCG ‘borough team’ for Hillingdon and terms of reference for a Borough Committee, a sub-committee of the NW London CCG, are under development as part of the new governance proposals, this will retain elements of decision-making to ensure local accountability is retained. If the membership vote is successful, an application will be made to NHS England to establish the new NW London CCG from April 2021.

Hillingdon Health and Care Partnership (HHCP) is the Borough-based partnership for Hillingdon. It is well established, with integrated (Place Based) governance arrangements built from 6 coterminous PCN’s/Neighbourhoods that ensure that there is clear collective local accountability. The Provider Alliance Partners are the Hillingdon Hospital NHS FT, CNWL NHSFT (Community and MH), the Confederation Hillingdon (CiC) and H4ALL (Third Sector CIO including Age UK, MIND, Harlington Hospice, Hillingdon Carers). An up-to-date, legally binding Alliance Agreement is operational across all providers. There is delegated authority in place for the Primary Care Confederation to act on behalf of the 6 Primary Care Networks. The London Borough of Hillingdon are not signatories to the Alliance but work closely with HHCP through the HHCP Health and Care Delivery Board to ensure that care is integrated at an operational level across the Borough.

The 6 Neighbourhood teams are multi-disciplinary primary and community care teams anchored in and around the PCNs. They are the foundation of our community-based care provision and are able to allocate resources across the practice populations in order to deliver effective care to their residents as well as developing relationships with local stakeholders to support proactive health management.

4. FINANCIAL IMPLICATIONS

None in relation to this update paper.

5. LEGAL IMPLICATIONS

Consultation on the proposed changes to CCGs has taken place with local authorities.

6. BACKGROUND PAPERS

Health and Care Governance in Hillingdon.